

TECHNICAL SPECIFICATIONS

Complementary studies to finalize the appraisal and secure funding from the Green Climate Fund for the “SHAJAR” (South Hebron Agriculture - a Joint Approach of Reuse) project in Palestine

implemented within the AdaptAction program



for the

AGENCE FRANCAISE DE DEVELOPPEMENT

Identification Number: CZZ2946 03

Contracting authority:

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(Hereafter “the Client”)

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Article 1. GENERAL CONTEXT

1.1 Presentation of the *Agence Française de Développement* (AFD)

As a public financial and solidarity institution, AFD is the central player in French development cooperation. It participates in projects that tangibly improve the daily lives of people in developing and emerging countries, as well as in French overseas territories. Through its work in numerous sectors (energy, health, biodiversity, water, digital economy, education, etc.), AFD supports the transition to a safer, fairer, and more sustainable world—our “world in common.” Its actions are fully aligned with the Sustainable Development Goals (SDGs).

The AFD team works on more than 4,200 projects aimed at having a positive social and environmental impact in 150 countries and French overseas territories.

In Palestine, the AFD Group has been present on the ground since 1998 and focuses its actions on three priority areas: access to essential services, human capital development, and support for the private sector. The war, which began on October 7, 2023, has significantly exacerbated the vulnerability of the Palestinian territories. In this context of crisis, the AFD Group continues its adaptation and operations. In line with France’s policy of supporting a two-state solution, the Group is working to strengthen essential services, support affected populations, and build a sustainable future.

More information on the Group’s activities and organization is available on its website: <https://www.afd.fr/en>

1.2 Presentation of the AdaptAction Program

AdaptAction is a technical assistance program of the AFD. Since 2017, it has supported partner countries in implementing climate-resilient development pathways. Through vulnerability and feasibility studies for project preparation, support for the design of national policies and action plans, as well as capacity-building and institutional strengthening initiatives, AdaptAction facilitates countries' access to international climate finance and accelerates investments in adaptation.

The second phase of AdaptAction, launched in 2022, now covers 19 countries. It is structured around three pillars (Understanding, Planning, Investing) and two cross-cutting components (Gender and Social Inclusion, and Knowledge Management and Valorization). It is co-financed by the European Union in the Middle East and North Africa for a period of three years (2024-2027).



For more information about the program, please visit: <https://www.afd.fr/en/adaptaction>.

Article 2. CONTEXT AND PURPOSE OF THE ASSIGNMENT

2.1 Palestine's Climate Context and Commitments

The Mediterranean region has long been considered one of the world's major climate change hotspots, and within this region, Palestine is one of the most affected countries, with a shift from a Mediterranean climate (Csa according to the Koppen-Geiger climate classification) to an arid (Bsh) or desert (Bwk) climate. These risks are exacerbated by extreme vulnerability, primarily due to the Israeli occupation, as well as the fragility and lack of accountability of Palestinian institutions.

In this context, and despite the constraints, Palestine has managed to establish a relatively well-structured climate governance framework: the Environmental Quality Authority (EQA), which is also the National Designated Authority for the Green Climate Fund (GCF), plays a leading role in placing climate change on the political agenda. Furthermore, a National Climate Change Committee (NCCC) was created in 2010 to coordinate the activities of governmental and non-governmental institutions on this matter. A 2021 decree on climate change clarified the NCCC's responsibilities.

Pending the Nationally Determined Contribution (NDC) 3.0 (currently being developed with UNDP support), the NDC 2.0 remains the updated reference document for climate action submitted to the United Nations Framework Convention on Climate Change (2021). Like the 2016 National Action Plan (NAP), it highlights 12 priority sectors: (i) Agriculture, (ii) Energy, (iii) Health, (iv) Transport, (v) Waste Management, (vi) Water, (vii) Coastal Areas (in Gaza), (viii) Food, (ix) Industry, (x) Terrestrial ecosystems, (xi) Tourism, and (xii) Urban infrastructure. The NDC also sets out two conditional mitigation targets by 2040 (no mitigation target is unconditional with regard to international support): a 24.4% reduction in GHG emissions (independence scenario) and a 12.8% reduction (business-as-usual scenario). More recently, in October 2023, the World Bank published the Country Climate and Development Report (CCDR), which quantifies investment needs and specifies, according to several scenarios and across several sectors (health, social protection, urban development, agriculture, energy, water), the targets to be achieved.

2.2 Presentation of the GCF

The Green Climate Fund (GCF) aims to contribute to the fight against climate change by promoting low-carbon and resilient development in developing countries, particularly those most vulnerable to climate change. The Fund comprises a mitigation component, an adaptation component, and a private sector mechanism.

The GCF portfolio allocation rules aim for: (i) an equal distribution between mitigation and adaptation (in grant equivalents); (ii) a minimum allocation of 50% of adaptation resources to the most vulnerable countries, least developed countries (LDCs), and African states; (iii) a significant allocation of resources to the private sector; and (iv) equitable and geographically balanced distribution to maximize the transformative impact and scale of projects. All developing countries are eligible for support without a predetermined country-specific allocation. To implement its funds, the GCF works with financial intermediaries and implementing agencies, including:

- National or subnational organizations (ministries, NGOs, national development banks, or any other organization meeting the Fund's criteria);
- Accredited regional or international organizations (international development finance institutions, United Nations agencies, regional development banks, and regional institutions); and
- Private sector entities.

The GCF convenes a selection committee approximately every three months. Access to GCF financing is based on six investment criteria which must highlight: (i) the impact of the project, (ii) its potential for transformation towards low-carbon and resilient models, (iii) its co-benefits in terms of sustainable development, (iv) its benefits for vulnerable populations, (v) national ownership and engagement of national stakeholders, (vi) its effectiveness and cost-effectiveness, including the capacity of the GCF contribution to mobilize potential co-financing.

In the Middle East, a region where its engagement is less significant than elsewhere, the GCF has strong ambitions to accelerate the financing of its programs and projects, particularly in fragile and conflict-affected states (FCAS) – Lebanon, Iraq, Yemen, Syria, and Palestine¹. Among other activities, the GCF, and AFD, are currently supporting the Municipal Development and Lending Fund (MDLF) in its accreditation process as a Direct Access Entity (DAE).

2.3 Presentation of the SHAJAR project

Located in the semi-arid southern West Bank (Palestine), the Hebron Governorate is a recognized global climate change hotspot. Over the past six decades, mean temperatures have risen while precipitation has declined, with average annual rainfall as low as 74 mm in the most arid parts of the project area. Climate projections point to a further warming of 1.1–1.9°C by mid-century (2040-2059) compared to the reference period (1995-2014) according to the “middle ground” scenario (SSP 2-4.5) and a robust drying of the winter rainy season, the only season during which meaningful rainfall occurs. Combined with rising evapotranspiration – up approximately 3% since 1960 – these trends are accelerating the collapse of rain-fed agriculture, on which approximately 2,200 smallholder farmers in the Wadi-As-Samen (South Hebron) depend as their primary livelihood. Vast tracts of land remain uncultivated due to the absence of reliable irrigation water.

The SHAJAR project directly addresses this climate-driven water deficit by transforming treated wastewater from the Hebron WWTP into a reliable, equally distributed, climate-independent source of irrigation water for these farmers – decoupling agricultural production from increasingly unpredictable rain-fed systems to irrigated agriculture, and building the institutional capacity, through the creation of a Water Users’ Association, to sustainably and gender equally manage this resource over the long term.

SHAJAR executing entities will be the Ministry of Agriculture and the Palestinian Water Authority (PWA). The Ministry of Agriculture will delegate part of the implementation of the project (support to farmers and agriculture) to the Food and Agriculture Organization (FAO), in the same

¹ For more information on the GCF’s sub-regional dialogue: <https://www.greenclimate.fund/event/gcf-sub-regional-dialogue-fragile-and-conflict-affected-states-middle-east>

terms as for FP119 project. The PWA will delegate management of the remaining project implementation activities (works and works supervision) to Hebron Municipality. Other stakeholders of the project include the Environmental Quality Agency (EQA) and local authorities along the irrigation network.

The project is fully aligned with the 2021 Palestinian NDC and the 2016 Palestinian NAP. In 2025, Palestine released two major public policies – the “Strategy of the Ministry of Agriculture 2025-2027” and the “National Strategy for the Water Sector 2022-2042” – on which the project is fully aligned by fulfilling part of these national objectives.

Thus, the project ensures a paradigm shift from unreliable rainfed agriculture to sustainable and profitable agriculture in an extremely vulnerable rural area. By ensuring zero transboundary wastewater flow from Hebron to Israel via Wadi As-Samen, the project will also alleviate the non-negotiated treatment costs imposed on Palestine. The project will also be gender responsive with gender being mainstreamed into all its components achieving gender equality in the distribution and management of the TWW.

The project is built on the following rationale: In the context of climate change impacts, along with the challenges of the occupation and illegal colonization in the West Bank, if safe unconventional water for irrigated agriculture is made available along Wadi As-Samen, and optimized water management system and climate resilient agriculture is developed and supported, then local rural economy and livelihoods will be adapted to climate change and local political constraints, because local inhabitants who mainly rely on rainfed agriculture and herding threatened by lack of pastures and settlers violence will shift towards reliable, profitable and sustainable production.

Based on this rationale, the project will be implemented through three Components/Outcomes:

Outcome/Component 1: Ensure 100% of TWW Reuse along Wadi As-Samen

Outcome/Component 2: Develop and support sustainable, gender equitable and resilient agricultural livelihoods and food security

Outcome/Component 3: Project Management and capacity building of project owners and local authorities

Given the reduction in international aid and the fact that the PA lacks the borrowing capacity and sufficient public funding to cover the project's costs, GCF's grant funding is essential for implementing the project, which aligns with at least two of GCF's strategic objectives (T4 and T9). By improving sales opportunities for farmers, the project will increase financing from private actors in the Palestinian food industry. If successful, the project would also encourage increased financing from other technical and financial partners to develop similar projects in the agricultural sector.

The project appraisal process is well underway. Regarding technical matters, the detailed design and final costing of the irrigation scheme are under development and should be available before the end of summer 2026.

An ESIA and ESMP are available, but might be subject to modification upon GCF request. A Gender analysis, along with a Gender Action Plan are also available, but the project needs to

better mainstream Gender within the logical framework aligned with the OECD criteria for a DAC 1 Gender project.

AFD has submitted the project Concept Note on the GCF platform in May 2026, expecting to receive final feedback by the end of June 2026.

The Funding Proposal is expected to be submitted by October 2026 for a board decision in early 2027, alongside the final board decisions of AFD and EU.

2.4 Objectives of the Assignment

The objective of this assignment is to support the finalization of the appraisal of the SHAJAR project (South Hebron Agriculture - a Joint Approach of Reuse) to present it to AFD, EU and GCF Boards.

The specific objectives are:

- Strengthen the structuring of the Hebron Reuse Project by confirming and detailing the logical framework as per GCF requirements, with fine-tuning the cost estimations of all accompanying measures (the project design fully integrates climate, biodiversity, agricultural, social and institutional dimensions including citizen participation for the WUA set up). The Consultant shall also ensure that the volatile security, access and conflict context is adequately taken into account across the overall project design.
- Ensure that gender is mainstreamed into components 2 and 3 of the project, provide operational recommendations to ensure this alignment with the OECD standards for a DAC 1 Gender project and propose specific objectives reflect the project's gender-related ambitions.
- Conduct a critical review (gap analysis) of existing studies and documents (ESIA, ESMP, feasibility study, economic and financial analysis, Gender Action Plan) to ensure full alignment with GCF requirements and identify any missing elements or inconsistencies, taking into consideration GCF feedback on the Concept Note.
- Draft the GCF Funding Proposal and its annexes (using all GCF available templates)².
- Participate in the coordination process with the consultants supporting the drafting of FAO and World Bank led GCF Funding Proposals.
- Meet the additional requirements of the GCF following the submission of the funding proposal and to support the AFD in its dealings with the GCF.

In parallel, PWA and the MoA with support from AFD will discuss and confirm the institutional set up for project implementation. The Consultant will then describe it in the Funding Proposal

Article 3. SCOPE OF WORK

3.1 Inception phase

At the start of the mission, a list of documents will be provided to the consultant, and a kick-off meeting will be organized between the AFD, the PWA, the MoA and the consultant.

Following this meeting, the consultant will prepare an **inception report (Deliverable 1)** including:

² [Funding Proposal template | Green Climate Fund](#)

- An updated work plan, methodology, and mission timeline
- An assessment of available data and a list of data to be collected
- A list of stakeholders to be consulted (individually or in groups), along with a series of questions

3.2 Task One: Finalizing SHAJAR project rationale and content

The first task of this assignment is to confirm and finely describe and estimate the cost of all activities and related expenditures for Component 2 and 3 of the project. In this way, the aim of this task is to strengthen the structuring of the Hebron Reuse project, going beyond a purely infrastructure-focused approach, through ensuring that climate, agricultural, social and institutional dimensions are fully integrated into the project design, and are in line with GCF investment criteria.

Based on the previous work provided by the feasibility study consultants, the Concept Note and GCF feedback on it, consultations with MoA, FAO and the final beneficiaries, and through mobilizing the Consultant experience, it is expected that through this Task, the Consultant will provide:

- A detailed description of Component 2 and 3 outputs and activities, which have to include Gender mainstreaming (the consultant shall identify the gaps and opportunities to ensure gender equality in the TWW governance mechanisms, and the capacity building opportunities to support the design of gender sensitive mechanisms).
- A final Logical Framework as per the GCF Funding Proposal template³, including baseline and target values for indicators, and gender mainstreaming.
- Capacity assessment of Executing Entities: based on existing capacity assessments of PWA and MoA, undertaken under WADIS project and additional consultations and analysis, the Consultant will provide a capacity assessment of SHAJAR project Executing Entities in order to confirm their capacity for project implementation and confirm the Capacity building activities and budget under Component 3.
- A detailed project budget plan, as per GCF Funding Proposal Annex 4 template.
- A diagnostic note highlighting key risks, assumptions, and gaps in the current project design (technical, institutional, financial, environmental and social), and proposing corrective measures where necessary.
- Recommendations to strengthen the Theory of Change, including clarification of causal pathways, assumptions, and integration of gender and climate resilience dimensions.

The Consultant shall also ensure that the risks related to the volatile security, access and conflict context are adequately taken into account across the overall project design and feasibility assessment (especially the implications on infrastructure works, O&M, livelihoods, food security, social cohesion and equitable access to project benefits. In this regard, the Consultant shall:

- Provide recommendations to strengthen the operational resilience and continuity of the reuse system (rapid repairs, spare parts/equipment, partial operation in case of localized damage or restricted access, contingency procedures, etc.);
- Assess the need for complementary support mechanisms for beneficiaries affected by shocks or disruptions (legal/administrative support, temporary emergency assistance in cash or in-kind, replacement of damaged inputs/equipment, referral pathways, etc.);

³ Section E of the GCF template.

- Propose mechanisms to monitor conflict sensitivity and social tensions during implementation, including accessible grievance and mediation mechanisms complementary to traditional systems

The consultant shall also identify relevant implementation procedures and partners for these recommendations.

These elements will be gathered in one deliverable describing the SHAJAR project. This deliverable will be an extended version of the GCF concept note, with improved C.2 section, and the logical framework and budget plan as annexes.

3.3 Task Two: Building the Funding Proposal and its annexes

Based on the GCF-approved SHAJAR Concept Note, the GCF requests for improving the project at the Funding Proposal stage⁴, and the Feasibility studies, the Consultant will provide all missing information needed for the Funding Proposal (Sections A through G).

The Consultant shall ensure full consistency across all sections of the Funding Proposal and annexes, including alignment between the logical framework, budget, economic and financial analysis, and monitoring framework.

In addition to drafting each section and the previous deliverables of Task One, the Consultant will have to work on and provide:

- **Annex 3: Economic and financial analyses** in spreadsheet format. A first Economic and financial analyses have been provided by the Feasibility study consultant; however, the Consultant shall review, challenge, and update the economic and financial analysis to ensure compliance with GCF expectations⁵, including sensitivity analysis, risk analysis, and justification of financial assumptions.
- **Annex 5: Implementation timetable including key project milestones** (template provided)
- **Annex 7: Summary of consultations and stakeholder engagement plan.** By setting up this stand-alone annex, the consultant will recall all consultations made since 2022 and improve the SEP proposed by the Feasibility study consultant. The Consultant shall ensure that the Stakeholder Engagement Plan reflects meaningful, inclusive, and continuous engagement, including vulnerable groups and women.
- **Annex 8: Gender assessment and project-level action plan** (template provided). The Consultant will have to adapt and improve the Gender Action Plan provided during the Feasibility studies stage. The Consultant shall strengthen the gender analysis and ensure its full integration into the Theory of Change, logical framework, indicators, and project activities ensuring its alignment with a OECD DAC 1 gender project.
- The Consultant shall also assess the project's alignment with GCF Environmental and Social Safeguards and identify and provide additional instruments required (e.g. Sexual Exploitation, Abuse and Harassment (SEAH) risk assessment, ESMP updates).
- **Annex 10: Procurement Plan** (template provided)
- **Annex 11: Monitoring and Evaluation Plan** (template provided)

This task will be terminated through providing a full GCF Funding Proposal for the SHAJAR Project.

⁴ Especially regarding climate rationale and justification regarding GCF investment criteria)

⁵ Check the following document for more information: <https://www.greenclimate.fund/document/annex-vi-economic-and-financial-analysis-efa-guidance>

3.4 Task Three: Ensuring coordination with other ongoing GCF appraisal process in the agricultural sector in Palestine

SHAJAR project is being developed in coordination with other projects in the agricultural and reuse sector, such as:

- WaDIS project, which is an institutional support initiative designed to improve governance, inclusiveness and sustainability of wastewater management and treated wastewater reuse in Palestine. This project started in December 2025, for a budget of 5M€, fully funded by AFD.
- “Water Reuse, Conveyance, and Improved Irrigation” project that aims to transfer treated wastewater from Nablus West to Jericho and supply farmers of the Jordan Valley, funded by the GCF with the WB as an accredited entity (concept note stage). The area of this project is distinct from and highly complementary with the SHAJAR project.
- “Sustainable Management of Water Resources in the Palestinian Territories” project, implemented by GIZ for the PWA and MoA
- “Inclusive and Climate-Resilient Fruit Value Chains for Sustainable Livelihoods in the West Bank, Palestine”, developed by the FAO with expected co-financing from the GCF (concept note stage).

Therefore, in addition to carrying out stakeholders’ consultations to build the FP, the Consultant will have to coordinate with the FAO and the World Bank to ensure that projects rationale and content are aligned and not overlapping.

In addition, SHAJAR project should be complementary to WaDIS project activities in terms of capacity building of Palestinian stakeholders in the WASH and reuse sectors specifically regarding the gender ambitions.

This Task needs to be carried out in parallel to Task One and Two.

There is no particular deliverable under this task, however the complementarity and the avoidance of overlapping will need to be strongly demonstrated in the FP, through identification of potential overlaps, synergies, and proposed mitigation measures.

3.5 Task Four: Supporting AFD in the dialogue with the GCF

The programming cycle of the GCF includes a number of steps from the first submission of the FP and its annexes to the presentation of the project to the Board. The FP and its annexes are reviewed and commented by several departments of the Secretariat during the Technical Review and the Second Level Due Diligence, before being presented to the Climate Investment Committee and analyzed by the panel of independent experts (ITAP).

The GCF is likely to raise points that will require specific responses and changes in the structuring of the project, the FP and its annexes, at each stage. This process can lead to numerous back-and-forth visits and versions of the FP and its annexes, as well as several meetings with the Secretariat.

The Consultant will support the AFD throughout this phase, which includes:

- Participation in meetings with GCF Secretariat teams.
- Update of the FP and its annexes according to feedback from the Secretariat, the Committees, and experts mobilized for the evaluation of the FP.
- The Consultant shall also support AFD in addressing technical comments related to project design, financial structuring, environmental and social safeguards, gender, and monitoring and evaluation, ensuring consistency and technical robustness of all revisions submitted to the GCF.

The expected deliverables of this task are:

- Draft written responses to GCF questions/comments on the Funding proposal submitted by the AFD to the GCF, in the format requested by the GCF (secretariat, committees and experts).
- Summary reports of telephone or videoconference exchanges organized between the AFD, the GCF and the Consultant on the Funding Proposal submitted by the AFD to the GCF.
- If requested by the GCF, Funding Proposal and its annexes revised to take into account the comments of the GCF.

Article 4. DELIVERABLES AND CONDITION OF DELIVERY

4.1: Description of Expected Deliverables

Each report must include an executive summary. Meeting minutes and workshop reports (where applicable) must be included as appendices. Each key deliverable shall include a section on key assumptions, risks, and recommendations for decision-making.

No.	Report & Deliverables	Date of Submission
1	Inception report including data status assessment highlighting missing data if any; preliminary observations, and detailed work plan	T0+2 weeks
2	Extended GCF Concept Note , including improved C.2 section, the Results framework and budget plan as annexes.	T0+5 weeks
3	GCF Funding Proposal and its annexes	T0+10 weeks
4	Written responses (max. 10) and meeting minutes (max. 10) during AFD-GCF discussions on the Funding Proposal	Between T0+10 weeks and T0+40 weeks

4.2: Validation of the deliverables

Deliverables will be emailed in Word and PDF formats. Upon receipt of the deliverables the AFD, the PWA and the MoA will have a period of 10 working days to analyze and send their comments to the Consultant.

Once received, the Consultant may need to modify the reports and deliverables, within a reasonable timeframe (10 working days), before sharing the improved version of these deliverables, again electronically, in Word and PDF format. To facilitate the review, the documents will also be sent by the Consultant in Word format with “track changes” mode.

Final validation of the deliverables will be carried out by the AFD, in coordination with PWA and the MoA, no later than 10 working days after receipt of the final deliverables (clean versions and tracked changes), subject to satisfactory amendments by the Consultant. The process may be repeated as long as the deliverables are not satisfactory to the AFD, PWA and MoA..

The final validation will trigger payment of the related invoices.

Article 5. QUALIFICATIONS

5.1 Qualification of the team of experts of the Consultant

The Consultant shall employ such staff as may be necessary to fulfil his obligations for this assignment. The Consultant shall make his own assessment of the staff necessary to fulfil his obligations.

6 key areas of expertise are requested for this assignment. Each of these areas of expertise may be filled by several experts; also one expert may cover several areas of expertise.

In addition, the Consultant will identify a **team leader (minimum 15 years of experience)** whose main duties will be:

- Overall responsibility for direction of staff.
- Maintaining contact with client.
- Liaison with public authorities.
- Preparation and monitoring of work programs, planning schedules.
- Staff scheduling.
- Analysis of potential constraints and delays with identification of remedial measures to be taken.
- Responsible for quality of deliverables.
- It is expected that the Team Leader is an expert of one of the Area of Expertise below.

For all the expertise requested, the knowledge of the Palestinian context and proficiency in Arabic will be a strong added value (in addition to English).

(i) Area of Expertise 1: Irrigated agriculture

- Master's degree in agronomy or related field.
- At least 8 years of professional experience as an agricultural development expert.
- At least 2 significant experiences in preparing an irrigated agriculture project
- At least 1 experience in being part of a Technical Assistance team during implementation of an irrigated agriculture project.
- Proven experience in TWW reuse in agriculture is a strong added value

(ii) Area of Expertise 2: Climate finance and GCF procedures

- Master's degree in environment engineering, climate adaptation or related field.
- At least 8 years of professional experience as a climate expert.

- At least 2 significant experiences in supporting accredited agencies to the GCF accessing funding from the Green Climate Fund.

(iii) Area of Expertise 3: Institutional and Financial Analysis

- Master's degree in economy, finance or related field.
- At least 8 years of professional experience as a financial and institutional analyst.
- At least 2 significant experiences on financing projects with IFIs, preferably in the water, irrigation, or environmental infrastructure sector.

(iv) Area of Expertise 4: Hydraulic Engineering

- Proven experience in irrigation systems, water reuse, or hydraulic infrastructure.
- At least 8 years of relevant experience.
- Proven experience in fragile or conflict-affected contexts would be an asset, including on topics related to operational continuity of the REUSE system, infrastructure resilience and O&M arrangements in protracted crisis.

(v) Area of Expertise 5: Environmental and Social Safeguards (ESS)

- Proven experience with World Bank ESS and/or GCF ESS.
- Proven experience with conflict-sensitive approaches, social cohesion, stakeholder engagement and grievance mechanisms in Fragility Conflict and Violence contexts;
- At least 8 years of experience in ESIA/ESMP/RAP preparation and review, and or implementation.

(vi) Area of Expertise 6: Gender & Social inclusion

- Proven experience in development and management of gender responsive or transformative projects
- Proven experience with conflict-sensitive approaches, social cohesion, stakeholder engagement and grievance mechanisms in Fragility Conflict and Violence contexts;
- Extensive knowledge of methodologies on gender mainstreaming and development of gender responsive approaches (OECD, international standards on gender mainstreaming, intersectionality), social inclusion, engagement of vulnerable communities, integration into health and climate programs in conflict and fragile contexts.

5.2 Additional considerations

The Consultant will submit a curriculum vitae of no more than five pages for each expert. The CV should detail the Consultant's academic qualifications, experience, and previous assignments of a similar nature and/or related consultancy services.

Experts cannot be from the administration of a beneficiary government. However, civil servants from a public institution/trust organization other than the beneficiary can be contracted if there is no hierarchical link between the expert and the beneficiary. A document from the official's administration giving his or her agreement for mobilization will be necessary.

Additionally, the consultant agrees to make available the experts mentioned in its proposal for the entire duration of the service, including scheduled working hours. The service contract will detail the conditions for replacing experts in the event of force majeure.

Article 6. LOGISTICS AND CONTRACT EXECUTION SCHEDULE

6.1 Provisional Timeline

The indicative start date of the assignment is **end of June 2026**. The exact start date of the assignment will be determined by administrative order following the award of the contract.

The expected duration of the assignment is **10 months**. The contractual duration will be 13 months.

The Consultant shall propose a detailed and realistic timeline, taking into account the iterative nature of the GCF review process and stakeholder consultations.

6.2 Monitoring of the assignment

Project team

A monitoring committee, including AFD, EQA, PWA, Ministry of Agriculture in presence of the Consultant will oversee this assignment and ensure it remains aligned the stakeholders' interests, strategies and technical requirements. This committee shall:

- Providing the consultant with all the human resources necessary for the proper execution of the assignment;
- Provide the logistics necessary for the proper execution of the assignment (meeting arrangements and introduction to key authorities, facilitation of the acquisition of all available data)
- Review and validate the deliverables of the assignment
- Comment and validate the deliverables of the assignment.

The members of the committee will be confirmed at the start of the assignment. Additional staff from the abovementioned institutions may also attend the committee's meeting on an ad-hoc basis.

Meetings

Kick-off meeting

Following the Contract signature, the Contracting Authority will arrange for the kick off meeting in order to:

- Introduce the Consultant's team to all the stakeholders and establish lines of communication between all.
- Make sure that the Consultant have a full understanding of the end user expectations.
- Review the project's key elements, requirements, issues and constraints.
- The Consultant shall prepare draft MoM and distribute to all attendees for comments. After the Contracting Authority's approval, final MoM shall be issued and incorporated as part of the Contract.

Ad Hoc progress and coordination meetings

The Consultant shall organize coordination meetings with parties concerned by the project when judged necessary by the consultant to present and get feedback on deliverables, as well as to report on difficulties and crucial updates that require thorough discussions and decision-making and with direct impact on the Contract, or when instructed by the contracting authority, and shall report to all concerned representatives.

Article 7. CONTRACTUAL AND WORKING LANGUAGE

The language of the contractual documents will be English. However, Arabic will be needed to interact with Palestinian partners.

Article 8. BUDGET

8.1 Level of effort

The total level of effort is estimated at 145 man-days.

8.2 Financial offer

The financial offer must cover all costs associated with the assignment., including expert fees, travel and accommodations, and security expenses.

If travel outside Jerusalem, Bethlehem, and Ramallah in the West Bank is required, the AFD office in Jerusalem can transport consultants in its armored vehicle, provided that at least one AFD officer accompanies them. Therefore, this security cost does not need to be budgeted. In this case, staff will be briefed on security procedures by the AFD security department. However, the AFD does not guarantee security; that responsibility remains with the consultants' employers.

Note that, for this assignment, it is not planned to have field missions from international experts.

8.3 Terms of payment

Three payments will be made for this assignment, after validation of deliverables by the AFD. Payments will be staggered as shown below.

Payment condition	% of the total amount of the consultancy services
Validation of deliverables 1 & 2	20%
Validation of deliverable 3	50%
Validation of deliverable 4 (last Minutes of Meeting before GCF Board Approval)	30%

A 10% advance payment may be requested at the start of the assignment.

Article 9. Annexes

Template for the funding proposal following GCF Requirements

Funding Proposal

Project/Programme title: Please indicate the project title. Ideally this should reference the country where the project/programme will be implemented and be less than 100 characters, approximately 10-15 words.

Country(ies): List all the countries where the project/programme will be implemented.

Accredited Entity: Indicate the Accredited Entity submitting this proposal.

Date of first submission: [YYYY/MM/DD]

Date of current submission [YYYY/MM/DD]

Version number [V.000]



Contents

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NOTE TO ACCREDITED ENTITIES ON THE USE OF THE FUNDING PROPOSAL TEMPLATE

- Accredited Entities should provide summary information in the proposal with cross-reference to annexes such as feasibility studies, gender action plan, term sheet, etc.
- Accredited Entities should ensure that annexes provided are consistent with the details provided in the funding proposal. Updates to the funding proposal and/or annexes must be reflected in all relevant documents.
- The total number of pages for the funding proposal (excluding annexes) **should not exceed 60**. Proposals exceeding the prescribed length will not be assessed within the usual service standard time.
- The recommended font is Arial, size 11.
- Under the [GCF Information Disclosure Policy](#), project and programme funding proposals will be disclosed on the GCF website, simultaneous with the submission to the Board, subject to the redaction of any information that may not be disclosed pursuant to the IDP. Accredited Entities are asked to fill out information on disclosure in section G.4.

Please submit the completed proposal to:

fundingproposal@gcfund.org

Please use the following name convention for the file name:

“FP-[Accredited Entity Short Name]-[Country/Region]-[YYYY/MM/DD]”

PROJECT/PROGRAMME SUMMARY				
A.1. Project or programme	<u>Choose an item.</u>	A.2. Public or private sector	<u>Choose an item.</u>	
A.3. Request for Proposals (RFP)	If the funding proposal is being submitted in response to a specific GCF Request for Proposals, indicate which RFP it is targeted for. Please note that there is a separate template for the Simplified Approval Process and REDD+. <u>Choose an item.</u>			
A.4. Result area(s)	Check the applicable GCF result area(s) that the <u>overall</u> proposed project/programme targets below. For each checked result area(s), indicate the estimated percentage of GCF and Co-financers' contribution devoted to it. The total of the percentages when summed should be 100% for GCF and Co-financers' contribution respectively.			
		GCF contribution	Co-financers' contribution⁶	
	Mitigation total	<u>Enter number</u> %	<u>Enter number</u> %	
	☐ Energy generation and access	<u>Enter number</u> %	<u>Enter number</u> %	
	☐ Low-emission transport	<u>Enter number</u> %	<u>Enter number</u> %	
	☐ Buildings, cities, industries and appliances	<u>Enter number</u> %	<u>Enter number</u> %	
	☐ Forestry and land use	<u>Enter number</u> %	<u>Enter number</u> %	
	Adaptation total	<u>Enter number</u> %	<u>Enter number</u> %	
	☐ Most vulnerable people and communities	<u>Enter number</u> %	<u>Enter number</u> %	
	☐ Health and well-being, and food and water security	<u>Enter number</u> %	<u>Enter number</u> %	
	☐ Infrastructure and built environment	<u>Enter number</u> %	<u>Enter number</u> %	
☐ Ecosystems and ecosystem services	<u>Enter number</u> %	<u>Enter number</u> %		
A.5. Expected mitigation outcome (Core indicator 1: GHG emissions reduced, avoided or removed / sequestered)	Indicate greenhouse gas (GHG) emission reductions or removals in tCO ₂ eq over total lifespan of the project/programme ⁷	A.6. Expected adaptation outcome (Core indicator 2: direct and indirect beneficiaries reached)	Indicate total number of direct and indirect beneficiaries	
			Indicate number of direct beneficiaries	Indicate number of indirect beneficiaries
			Indicate % of direct beneficiaries vis-à-vis total population	Indicate % of indirect beneficiaries vis-à-vis total population
A.7. Total financing (GCF + co-finance⁸)	<u>Choose an item.</u>	A.9. Project size	<u>Choose an item.</u>	
A.8. Total GCF funding requested	<u>Choose an item.</u> <i>For multi-country proposals, please fill out annex 17.</i>			

⁶ Co-financer's contribution means the financial resources required, whether Public Finance or Private Finance, in addition to the GCF contribution (i.e. GCF financial resources requested by the Accredited Entity) to implement the project or programme described in the funding proposal.

⁷ The total lifespan of the project/programme is defined as the maximum number of years over which the outcomes of the investment are expected to be effective. This is different from the project/programme implementation period.

⁸ Refer to the [Policy of Co-financing](#) of the GCF.

A.10. Financial instrument(s) requested for the GCF funding	Mark all that apply and provide total amounts. The sum of all total amounts should be consistent with A.8. ☐ Grant <u>Enter number</u> ☐ Equity <u>Enter number</u> ☐ Loan <u>Enter number</u> ☐ Results-based payment <u>Enter number</u> ☐ Guarantee <u>Enter number</u>		
A.11. Implementation period	Indicate the number of years and months the project/programme is expected to be implemented.	A.12. Total lifespan	Indicate the maximum number of years over which the outcomes of the investment are expected to be effective, i.e. to lead to adaptation and/or mitigation results.
A.13. Expected date of AE internal approval	This is the date that the Accredited Entity obtained/will obtain its own approval to implement the project/programme, if available. <u>Click or tap to enter a date.</u>	A.14. ESS category	Refer to the AE's safeguard policy and GCF ESS Standards to assess your FP category. <u>Choose an item.</u>
A.15. Has this FP been submitted as a CN before?	Yes ☐ No ☐	A.16. Has Readiness or PPF support been used to prepare this FP?	Yes ☐ No ☐
A.17. Is this FP included in the entity work programme?	Yes ☐ No ☐	A.18. Is this FP included in the country programme?	Yes ☐ No ☐
A.19. Complementarity and coherence	Does the project/programme complement other climate finance funding (e.g. GEF, AF, CIF, etc.)? If yes, please elaborate in section B.1. Yes ☐ No ☐		
A.20. Executing Entity information	If not the Accredited Entity, please indicate the full legal name of the Executing Entity(ies) and provide its country of registration and ownership type. Note that there can be more than one Executing Entity. Also indicate if an Executing Entity is the National Designated Authority. Refer to the definition of Executing Entity in the Accreditation Master Agreement.		
A.21. Executive summary (max. 750 words, approximately 1.5 pages)			
Provide an executive summary of the project/programme including: 1. Climate change problem 2. Proposed interventions 3. Climate results/benefits			

PROJECT/PROGRAMME INFORMATION

B.1. Climate context (max. 1000 words, approximately 2 pages)

Climate change problem: Describe the climate change problem the proposal is expected to address. Describe the mitigation needs (GHG emissions profile) and/or adaptation needs (climate hazards and associated risks based on impacts, exposure, and vulnerabilities) that the proposed interventions are expected to address. Also describe the most likely scenario (prevailing conditions or other alternative) that would remain or continue in the absence of the proposed interventions. Include baseline information. The methodologies used to derive such information, including the mitigation and adaptation needs, should be included in the feasibility study.

Context: In describing the mitigation and/or adaptation needs, briefly describe the target region/area of the proposed interventions including information on the demographics, economy, topography, etc.

Related projects/interventions: Also describe any recent or ongoing projects/interventions that are related to the proposal from other domestic or international sources of funding, such as the Global Environment Facility, Adaptation Fund, Climate Investment Funds, etc., and how they will be complemented by this project/programme (e.g. scaling up, replication, etc.). Please identify current gaps and barriers regarding recent or ongoing projects and elaborate further how this project/programme complements or addresses these.

B.2 (a). Theory of change narrative and diagram (max. 1500 words, approximately 3 pages plus diagram)

Present the theory of change (ToC) that contains a goal statement and describes how the proposed project/programme will contribute towards the goal statement by using results chain links from activities, outputs, to outcomes. By referring to the sample ToC diagram template available in the guidance note, present a ToC diagram (approximately 1 page) which visually represents the same logic in the narrative description. The ToC diagram and narrative may include a wide range of co-benefits⁹ as applicable in the context of the project/programme.

Note all co-benefits will need to be further elaborated in section D.3 (sustainable development potential) and correspondent co-benefit indicators should be provided under section E.5 (project/programme specific indicators).

The theory of change should also include any relevant barriers (social, gender, fiscal, regulatory, technological, financial, ecological, institutional, etc.) that need to be addressed as well as risks and assumptions. Note that the assumptions can be elaborated further in sections E.3 (GCF outcome level: reduced reduced emissions and increased resilience) and E.5 (project/programme specific indicators) for each relevant indicator, as appropriate.

B.2 (b). Outcome mapping to GCF results areas and co-benefit categorization

Fill in the GCF results area table below to map each project/programme outcome identified in section B.2(a) to the contributing GCF results area(s) by referring to the description of eight results areas provided in the guidance note.

Outcome number	GCF Mitigation Results Area (MRA 1-4)				GCF Adaptation Results Area (ARA 1-4)			
	MRA 1 Energy generation and access	MRA 2 Low-emission transport	MRA 3 Building, cities, industries, appliances	MRA 4 Forestry and land use	ARA 1 Most vulnerable people and communities	ARA 2 Health, well-being, food and water security	ARA 3 Infrastructure and built environment	ARA 4 Ecosystems and ecosystem services
Outcome 1	☐	☐	☐	☐	☐	☐	☐	☐
Outcome 2	☐	☐	☐	☐	☐	☐	☐	☐
Outcome 3	☐	☐	☐	☐	☐	☐	☐	☐
Outcome 4	☐	☐	☐	☐	☐	☐	☐	☐
Outcome ...	☐	☐	☐	☐	☐	☐	☐	☐
Outcome ...	☐	☐	☐	☐	☐	☐	☐	☐

If any co-benefits have been identified in section B.2(a), fill in the Co-benefit table below to map each co-benefit to the corresponding category as defined in the FP guidance note.

Co-benefit number	Co-benefit					
	Environmental	Social	Economic	Gender	Adaptation	Mitigation
Co-benefit 1	☐	☐	☐	☐	☐	☐

⁹ GCF categorizes co-benefits into six areas which are: environmental, social, economic, gender, adaptation (relevant for pure mitigation projects) and mitigation (relevant for pure adaptation projects). Further guidance is available in the funding proposal (FP) guidance note.

Co-benefit 2	☐	☐	☐	☐	☐	☐
Co-benefit ...	☐	☐	☐	☐	☐	☐
Co-benefit ...	☐	☐	☐	☐	☐	☐

B.3. Project/programme description (max. 2500 words, approximately 5 pages)

Define the project/programme. Describe the proposed set of components, outputs and activities that will be undertaken by the project/programme to attain the intended outcomes elaborated in Section B.2 (a). Please also elaborate how the project/programme activities will address the barriers described in Section B.2.

This section of the funding proposal should be consistent with sections C.2 (financing by component), E.5 (project/programme results level) and E.6 (project/programme activities and deliverables).

Referring to the feasibility study, describe why this set of interventions was selected instead of alternative solutions and how the project/programme can help unlock the needed support in a sustainable manner. Also identify trade-offs of the selected interventions, if applicable.

For Enhanced Direct Access (EDA) proposals and projects/programmes with financial intermediation (loans or on-granting), describe the selection criteria of the sub-project and types.

B.4. Implementation arrangements (max. 1500 words, approximately 3 pages plus diagrams)

Provide a description of the project/programme implementation structure, outlining legal, contractual, institutional and financial arrangements from and between the GCF, the Accredited Entity (AE) and/or the Executing Entity(ies) (EE) or any third parties (if applicable) and beneficiaries.

- Provide information on governance arrangements (supervisory boards, consultative groups among others) set to oversee and guide project implementation. Provide a composition of the decision-making body and oversight function, particularly for Enhanced Direct Access (EDA) proposals.
- Provide information on the financial flows and implementation arrangements (legal and contractual) between the AE and the EE, between the EE or any third party and beneficiaries. For EEs that will administer GCF funds, indicate if a Capacity Assessment has been carried out. Where applicable, summarize the results of the assessment.
- Describe the experience and track record of the AE and EEs with respect to the activities (sector and country/region) that they are expected to undertake in the proposed project/programme.

Provide a diagram(s) or organogram(s) that maps such arrangements including the governance structure, legal arrangements, and the flow and reflow of funds between entities.

B.5. Justification for GCF funding request (max. 1000 words, approximately 2 pages)

Explain why the project/programme requires GCF funding to address mitigation or adaptation measures, i.e. Why is the project/programme not currently being financed by public and/or private sector? Which market failure is being addressed with GCF funding? Are there any other domestic or international sources of financing?

Explain why the proposed financial instruments were selected in light of the proposed activities and the overall financing package. i.e. What is the coherence between activities financed by grants and those financed by reimbursable funds? How were co-financing amounts and prices determined? How does the concessionality of the GCF financing compare to that of the co-financing? If applicable, provide a short market read on the prevailing of the pricing and/or financial markets for similar projects/programmes.

Justify why the level of concessionality of the GCF financial instrument(s) is the minimum required to make the investment viable. Additionally, how does the financial structure and the proposed pricing fit with the concept of minimum concessionality? Who benefits from concessionality?

In your answer, please consider the risk sharing structure between the public and private sectors, the barriers to investment and the indebtedness of the recipient. Please reference relevant annexes, such as the feasibility study, economic analysis or financial analysis when appropriate.

B.6. Exit strategy (max. 500 words, approximately 1 page)

Explain how the project/programme will successfully exit once implementation is completed, including how results and benefits will continue beyond the project/programme period and how the contribution to paradigm shift will be maintained.

Include information pertaining to the longer-term ownership, project/programme exit strategy, operations and maintenance of investments (e.g. key infrastructure, assets, contractual arrangements). In case of private sector, please describe the GCF's financial exit strategy through Initial Public Offerings, trade sales, etc.

Provide information on additional actions to be undertaken by public and private sector or civil society as part of the project/programme to ensure sustainability of the results attained.

FINANCING INFORMATION						
C.1. Total financing						
(a) Requested GCF funding (i + ii + iii + iv + v + vi + vii)	Total amount			Currency		
	<u>Enter amount</u>			<u>Options</u>		
GCF financial instrument	Amount	Tenor	Grace period	Pricing		
(i) Senior loans	<u>Enter amount</u>	<u>Enter years</u>	<u>Enter years</u>	<u>Enter %</u>		
(ii) Subordinated loans	<u>Enter amount</u>	<u>Enter years</u>	<u>Enter years</u>	<u>Enter %</u>		
(iii) Equity	<u>Enter amount</u>	<u>Enter years</u>		<u>Enter % equity return</u>		
(iv) Guarantees	<u>Enter amount</u>					
(v) Reimbursable grants	<u>Enter amount</u>					
(vi) Grants	<u>Enter amount</u>					
(vii) Results-based payments	<u>Enter amount</u>					
(b) Co-financing information	Total amount			Currency		
	<u>Enter amount</u>			<u>Options</u>		
Name of institution	Financial instrument	Amount	Currency	Tenor & grace	Pricing	Seniority
Click here to enter text.	<u>Options</u>	<u>Enter amount</u>	<u>Options</u>	<u>Enter years</u> <u>Enter years</u>	<u>Enter%</u>	<u>Options</u>
Click here to enter text.	<u>Options</u>	<u>Enter amount</u>	<u>Options</u>	<u>Enter years</u> <u>Enter years</u>	<u>Enter%</u>	<u>Options</u>
Click here to enter text.	<u>Options</u>	<u>Enter amount</u>	<u>Options</u>	<u>Enter years</u> <u>Enter years</u>	<u>Enter%</u>	<u>Options</u>
Click here to enter text.	<u>Options</u>	<u>Enter amount</u>	<u>Options</u>	<u>Enter years</u> <u>Enter years</u>	<u>Enter%</u>	<u>Options</u>
(c) Total financing (c) = (a)+(b)	Amount			Currency		
	<u>Enter amount</u>			<u>Options</u>		
(d) Other financing arrangements and contributions (max. 250 words, approximately 0.5 page)	Please explain if any of the financing parties including the AE would benefit from any type of guarantee (e.g. sovereign guarantee, MIGA guarantee). Please also explain other contributions such as in-kind contributions including tax exemptions and contributions of assets. Please also include parallel financing associated with this project or programme (refer to the co-financing policy).					
C.2. Financing by component						
Please provide an estimate of the total cost per component and output as outlined in section B.3. above and disaggregate by source of financing. More than one co-financing institution can fund a single component or output. Provide the summarised cost estimates in the table below and the detailed budget plan as annex 4.						

Component	Output	Indicative cost Options	GCF financing		Co-financing		
			Amount Options	Financial Instrument	Amount Options	Financial Instrument	Name of Institutions
Click here to enter text.	Click here to enter text.	Enter amount	Enter amount	Choose an item.	Enter amount	Choose an item.	Click here to enter text.
	Click here to enter text.	Enter amount	Enter amount	Choose an item.	Enter amount	Choose an item.	Click here to enter text.
Click here to enter text.	Click here to enter text.	Enter amount	Enter amount	Choose an item.	Enter amount	Choose an item.	Click here to enter text.
	Click here to enter text.	Enter amount	Enter amount	Choose an item.	Enter amount	Choose an item.	Click here to enter text.
Click here to enter text.	Click here to enter text.	Enter amount	Enter amount	Choose an item.	Enter amount	Choose an item.	Click here to enter text.
	Click here to enter text.	Enter amount	Enter amount	Choose an item.	Enter amount	Choose an item.	Click here to enter text.
Indicative total cost (USD)		Enter amount	Enter amount		Enter amount		

This table should match the one presented in the term sheet and be consistent with information presented in other annexes including the detailed budget plan and implementation timetable.

In case of a multi-country/region programme, specify indicative requested GCF funding amount for each country in annex 17, if available.

C.3 Capacity building and technology development/transfer (max. 250 words, approximately 0.5 page)

C.3.1 Does GCF funding finance capacity building activities?	Yes ☐ No ☐
C.3.2. Does GCF funding finance technology development/transfer?	Yes ☐ No ☐

If the project/programme is expected to support capacity building and technology development/transfer, please provide a brief description of these activities and quantify the total requested GCF funding amount for these activities, to the extent possible.

EXPECTED PERFORMANCE AGAINST INVESTMENT CRITERIA

This section refers to the performance of the project/programme against the investment criteria as set out in the GCF's [Initial Investment Framework](#).

D.1. Impact potential (max. 500 words, approximately 1 page)

Describe the potential of the project/programme to contribute to the achievement of the Fund's objectives and result areas. As applicable, describe the envisaged project/programme benefits for mitigation and/or adaptation. Provide the intended outcomes for mitigation by elaborating on how the project/programme contributes to low-emission sustainable development pathways. Provide the intended outcomes for adaptation by elaborating on how the project/programme contributes to increased climate-resilient sustainable development. Calculations should be provided as an annex. This should be consistent with section E.3 reporting GCF's core indicators.

D.2. Paradigm shift potential (max. 500 words, approximately 1 page)

Paradigm shift potential is defined as 'degree to which the proposed activity can catalyse impact beyond a one-off project or programme investment'. In this section, elaborate on the contribution to paradigm shift and how the proposed project/programme aims to contribute towards it based on the theory of change described in section B2(a). Also describe how and to what extent the project/programme will be able to promote or contribute to paradigm shift through the below.

- *Potential for scaling up and replication*
- *Potential for knowledge sharing and learning*
- *Contribution to the creation of an enabling environment*
- *Contribution to the regulatory framework and policies*
- *Overall contribution to climate-resilient development pathways consistent with relevant national climate change adaptation strategies and plans*

D.3. Sustainable development (max. 500 words, approximately 1 page)

Describe the wider benefits and priorities of the project/programme in relation to the Sustainable Development Goals and provide the potential in terms of:

- *Environmental co-benefits*
- *Social co-benefits including health co-benefit*
- *Economic co-benefits*
- *Gender-sensitive development benefit*

D.4. Needs of recipient (max. 500 words, approximately 1 page)

Describe the scale and intensity of vulnerability of the country and beneficiary groups and elaborate how the project/programme addresses the issue (e.g. the level of exposure to climate risks for beneficiary country and groups, overall income level, etc.). Describe how the project/programme addresses the following needs:

- *Vulnerability of the country and/or specific vulnerable groups, including gender aspects (for adaptation only)*
- *Economic and social development level of the country and the affected population*
- *Absence of alternative sources of financing (e.g. fiscal or balance of payments gap that prevents government from addressing the needs of the country; and lack of depth and history in the local capital market)*
- *Need for strengthening institutions and implementation capacity*

D.5. Country ownership (max. 500 words, approximately 1 page)

Please describe how the beneficiary country takes ownership of and implements the funded project/programme. Describe the following:

- *Existing national climate strategy*
- *Existing GCF country programme*
- *Relevance to and alignment with existing policies such as Nationally Determined Contributions (NDCs), Nationally Appropriate Mitigation Actions (NAMAs), and National Adaptation Plans (NAPs)*
- *NDCs, NAMAs, and NAPs*
- *Capacity of Accredited Entities or Executing Entities to deliver*
- *Role of National Designated Authority*
- *Engagement with civil society organizations and other relevant stakeholders, including indigenous peoples, women and other vulnerable groups*

D.6. Efficiency and effectiveness (max` . 500 words, approximately 1 page)

Describe how the financial structure is adequate and reasonable in order to achieve the proposal's objectives, including addressing existing bottlenecks and/or barriers, and providing the minimum concessionality to ensure the project is viable without crowding out private and other public investments. Refer to section B.5 on the justification of GCF funding requested as necessary.

Please describe the efficiency and effectiveness of the proposed project/programme, taking into account the total financing and mitigation/ adaptation outcome the project/programme aims to achieve, and explain how this compares to an appropriate benchmark.

Please specify the expected economic rate of return based on a comparison of the scenarios with and without the project/programme.

IPlease specify the expected financial rate of return with and without the Fund's support to illustrate the need for GCF funding to illustrate overall cost effectiveness.

Please explain how best available technologies and practices have been considered and applied. If applicable, specify the innovations/modifications/adjustments that are made based on industry best practices.

LOGICAL FRAMEWORK

*This section refers to the project/programme's logical framework in accordance with the **GCF's Integrated Results Management Framework** to which the project/programme contributes as a whole, including in respect of any co-financing.*

E.1. Project/Programme Focus

Please indicate whether this proposal is for a mitigation or adaptation project/programme. For cross-cutting proposals, select both.

- ☐ Reduced emissions (mitigation)
- ☐ Increased resilience (adaptation)

E.2. GCF Impact level: Paradigm shift potential (max 600 words, approximately 1-2 pages)

This section of the logical framework is meant to help a project/programme monitor and assess how it contributes to the paradigm shift described in section D.2 above by applying three assessment dimensions - scale, replicability, and sustainability.

Accordingly, for each assessment dimension (see the definition per assessment in the accompanying guidance note), describe the current state (baseline) and the potential scenario (target) and rate the current state (baseline) by using the three-point-scale rating (low, medium, and high) provided in the guidance note. Also describe how the project/programme will contribute to that shift/ transformation under respective assessment dimensions (scale, replicability and sustainability). In doing so, please refer to section B.2(a) (theory of change).

Assessment Dimension	Current state (baseline)		Potential target scenario (Description)	How the project/programme will contribute (Description)
	Description	Rating		
Scale		<u>Choose an item.</u>		<i>Describe key applicable outputs and or resulting outcomes relevant to increasing (scaling up) quantifiable results within and beyond the scope of the intervention.</i>
Replicability		<u>Choose an item.</u>		<i>Describe key applicable outputs and resulting outcomes that will be replicated to other sectors, markets, geographical regions, or countries.</i>
Sustainability		<u>Choose an item</u>		<i>Describe key applicable outputs and resulting outcomes that will be sustained beyond the project/programme period.</i>

E.3. GCF Outcome level: Reduced emissions and increased resilience (IRMF core indicators 1-4, quantitative indicators)

Select appropriate IRMF core and supplementary indicators to monitor project/programme progress. More than one IRMF (core and or supplementary) indicators may be selected as applicable for each GCF results area and project/programme outcome (as defined in the table in section B.2(b)). If IRMF indicators are unable to measure any given project/programme outcomes, project/programme-specific indicators should be developed under section E.5 (project/programme specific indicators).

GCF Result Area	IRMF Indicator	Means of Verification (MoV)	Baseline	Target		Assumptions / Note
				Mid-term	Final ¹⁰	
<u>Choose an item.</u>	<u>Choose appropriate indicators and supplementary indicators</u>	Sources of information and methods used to collect and report data /information to measure progress against targets	The starting point or current value of the indicators before the implementation of the project	The estimated value of the indicator at the mid-point of the implementation	The estimated value of the indicator at the completion of the implementation	Externalities and factors outside project management's control that may impact the outcomes Data sources and methodologies applied for estimating baseline and targets
<u>Choose an item.</u>	<u>Choose appropriate indicators and supplementary indicators</u>					
<u>Choose an item.</u>	<u>Choose appropriate indicators and supplementary indicators</u>					

E.4. GCF Outcome level: Enabling environment (IRMF core indicators 5-8 as applicable)

¹⁰ The final target means the target at the end of project/programme implementation period. However, for core indicator 1 (GHG emission reduction), please also provide the target value at the end of the total lifespan period which is defined as the maximum number of years over which the impacts of the investment are expected to be effective.

Select at least two relevant IRMF core (enabling environment) indicators to monitor and elaborate the baseline context and project/programme's targeted outcome against the respective indicators. Rate the current state (baseline) vis-à-vis the target scenario and select the geographical scope of the outcome to be assessed. Describe how the project/programme will contribute towards the target scenario. Refer to a case example in the accompanying guidance to complete this section.

Core Indicator	Baseline context (description)	Rating for current state (baseline)	Target scenario (description)	How the project will contribute	Coverage
<u>Choose an item.</u>		<u>Choose an item.</u>			<u>Choose an item.</u>
<u>Choose an item.</u>		<u>Choose an item.</u>			<u>Choose an item.</u>
<u>Choose an item.</u>		<u>Choose an item.</u>			<u>Choose an item.</u>
<u>Choose an item.</u>		<u>Choose an item.</u>			<u>Choose an item.</u>

E.5. Project/programme specific indicators (project outcomes and outputs)

This section should list out project/programme-specific performance indicators (outcomes and outputs) that are not covered in sections above (E.1-E.4). List down tailored indicators to monitor /track progress against relevant project/programme results (outcomes/outputs). AEs have the freedom to decide against which outcomes they would like to set project/programme specific indicators. If any co-benefits are identified in sections B.2(a)(b), and D.3, AEs are encouraged to add and monitor co-benefit indicators under the “**Project/programme co-benefit indicators**” section in table below. Add rows as needed.

Please number each outcome and output as shown below to indicate association of outputs to the contributing outcome. The numbering for outputs under this section should correspond to the output numbering in annex 4 (detailed budget plan).

Project/programme results (outcomes/ outputs)	Project/programme specific Indicator	Means of Verification (MoV)	Baseline	Target		Assumptions / Note
				Mid-term	Final	
Outcome 1		Sources of information and methods used to collect and report data/information to measure progress against targets	The starting point or current value of the indicators before the implementation of the project	The estimated value of the indicator at the mid-point of the implementation	The estimated value of the indicator at the completion of the implementation	Externalities and factors outside project management's control that may impact on the Component Data sources and methodologies applied for estimating baseline and targets
Output 1.1						

project/programme's contributions to a paradigm shift and enabling environment using a three-point scale rating. Refer to the guidance note for the summary requirements and factor in additional evaluation /assessment activities under this section accordingly.

RISK ASSESSMENT AND MANAGEMENT

F.1. Risk factors and mitigations measures (max. 3 pages)

Please describe financial, technical, operational, macroeconomic/political, money laundering/terrorist financing (ML/TF), sanctions, prohibited practices, and other risks that might prevent the project/programme objectives from being achieved. Also describe the proposed risk mitigation measures. Insert additional rows if necessary.

For probability: High has significant probability, Medium has moderate probability, Low has negligible probability

For impact: High has significant impact, Medium has moderate impact, Low has negligible impact

Prohibited practices include abuse, conflict of interest, corruption, retaliation against whistleblowers or witnesses, as well as fraudulent, coercive, collusive, and obstructive practices

Selected Risk Factor 1

Category	Probability	Impact
<u>Select</u>	<u>Select</u>	<u>Select</u>

Description

Please describe the risk to the best of your knowledge at this point in time.

Mitigation Measure(s)

Please describe how the identified risk will be mitigated or managed. Do the mitigation measures lower the probability of risk occurring? If so, to what level?

Selected Risk Factor 2

Category	Probability	Impact
<u>Select</u>	<u>Select</u>	<u>Select</u>

Description

Please describe the risk to the best of your knowledge at this point in time.

Mitigation Measure(s)

Please describe how the identified risk will be mitigated or managed. Do the mitigation measures lower the probability of risk occurring? If so, to what level?

Selected Risk Factor 3

Category	Probability	Impact
<u>Select</u>	<u>Select</u>	<u>Select</u>

Description

Please describe the risk to the best of your knowledge at this point in time.

Mitigation Measure(s)

Please describe how the identified risk will be mitigated or managed. Do the mitigation measures lower the probability of risk occurring? If so, to what level?

GCF POLICIES AND STANDARDS

G.1. Environmental and social risk assessment (max. 750 words, approximately 1.5 pages)

Provide the environmental and social risk category assigned to the proposal as a result of screening and the rationale for assigning such category. Present also the environmental and social assessment and management instruments developed for the proposal (for example, Environment and Social Impact Assessment (ESIA), Environment and Social Management Framework (ESMF), Environmental and Social Management Plan (ESMP), Environmental and Social Management System (ESMS), environmental and social audits, etc.). Provide a summary of the main outcomes of these instruments. Present the key environmental and social risks and impacts and the measures on how the project/programme will avoid, minimize and mitigate negative impacts at each stage (e.g. preparation, implementation and operation), in accordance with GCF's Environmental and Social Safeguard (ESS) standards. If the proposed project or programme involves investments through financial intermediations, describe the due diligence and management plans by the Executing Entities (EEs) and the oversight and supervision arrangements. Describe the capacity of the EEs to implement the ESMP and ESMF and arrangements for compliance monitoring, supervision and reporting. Include a description of the project/programme-level grievance redress mechanism, a summary of the extent of multi-stakeholder consultations undertaken for the project/programme, the plan of the Accredited Entity (AE) and EEs to continue to engage the stakeholders throughout project implementation, and the manner and timing of disclosure of the applicable safeguards reports following the requirements of the GCF [Information Disclosure Policy](#) and [Environmental and Social Policy](#).

Describe any potential impacts on indigenous peoples and the measures to address these impacts including the development of an Indigenous Peoples Plan and the process for meaningful consultation leading to free, prior and informed consent, pursuant to the GCF [Indigenous Peoples Policy](#).

Attach the appropriate assessment and management instruments or other applicable studies, depending on the environmental and social risk category as annex 6.

G.2. Gender assessment and action plan (max. 500 words, approximately 1 page)

Provide a summary of the gender assessment and project/programme-level gender action plan that is aligned with the objectives of GCF's [Gender Policy](#). Confirm a gender assessment and action plan exists describing the process used to develop both documents. Provide information on the key findings (who is vulnerable and why) and key recommendations (how to address the vulnerability identified) of the gender assessment. Indicate if stakeholder consultations have taken place and describe the key inputs integrated into the action plan, including: how addressing the vulnerability will ensure equal participation and benefits from funds investment; key gender-related results to be expected from the project/programme with targets; implementation arrangements that the AE has put in place to ensure activities are implemented and expected outcomes will be achieved, monitored and evaluated.

Provide the full gender assessment and project-level gender action plan as annex 8.

G.3. Financial management and procurement (max. 500 words, approximately 1 page)

Describe the project/programme's financial management including the financial monitoring systems, financial accounting, auditing, and disbursement structure and methods. Refer to section B.4 on implementation arrangements as necessary.

Articulate any procurement issues that may require attention, e.g. procurement implementation arrangements and the role of the AE under the respective proposal, articulation of procurement risk assessment undertaken and how that will be managed by the AE or the implementing agency. Provide a detailed procurement plan as annex 10.

G.4. Disclosure of funding proposal

Note: The Information Disclosure Policy (IDP) provides that the GCF will apply a presumption in favour of disclosure for all information and documents relating to the GCF and its funding activities. Under the IDP, project and programme funding proposals will be disclosed on the GCF website, simultaneous with the submission to the Board, subject to the redaction of any information that may not be disclosed pursuant to the IDP. Information provided in confidence is one of the exceptions, but this exception should not be applied broadly to an entire document if the document contains specific, segregable portions that can be disclosed without prejudice or harm.

Indicate below whether or not the funding proposal includes confidential information.

- ☐ **No confidential information:** The accredited entity confirms that the funding proposal, including its annexes, may be disclosed in full by the GCF, as no information is being provided in confidence.
- ☐ **With confidential information:** The accredited entity declares that the funding proposal, including its annexes, may not be disclosed in full by the GCF, as certain information is being provided in confidence. Accordingly, the accredited entity is providing to the Secretariat the following two copies of the funding proposal, including all annexes:

- full copy for internal use of the GCF in which the confidential portions are marked accordingly, together with an explanatory note regarding the said portions and the corresponding reason for confidentiality under the accredited entity's disclosure policy, and
- redacted copy for disclosure on the GCF website.

The funding proposal can only be processed upon receipt of the two copies above, if containing confidential information.

ANNEXES		
H.1. Mandatory annexes		
☐	ANNEX 1	NDA no-objection letter(s) (template provided)
☐	ANNEX 2	Feasibility study - and a market study, if applicable
☐	ANNEX 3	Economic and/or financial analyses in spreadsheet format
☐	ANNEX 4	Detailed budget plan (template provided)
☐	ANNEX 5	Implementation timetable including key project/programme milestones (template provided)
☐	ANNEX 6	E&S document corresponding to the E&S category (A, B or C; or I1, I2 or I3): (ESS disclosure form provided) ☐ Environmental and Social Impact Assessment (ESIA) or ☐ Environmental and Social Management Plan (ESMP) or ☐ Environmental and Social Management System (ESMS) ☐ OTHERS (PLEASE SPECIFY – E.G. RESETTLEMENT ACTION PLAN, RESETTLEMENT POLICY FRAMEWORK, INDIGENOUS PEOPLE’S PLAN, LAND ACQUISITION PLAN, ETC.)
☐	ANNEX 7	Summary of consultations and stakeholder engagement plan
☐	ANNEX 8	Gender assessment and project/programme-level action plan (template provided)
☐	ANNEX 9	LEGAL DUE DILIGENCE (REGULATION, TAXATION AND INSURANCE)
☐	ANNEX 10	Procurement plan (template provided)
☐	ANNEX 11	Monitoring and evaluation plan (template provided)
☐	ANNEX 12	AE fee request (template provided)
☐	ANNEX 13	Co-financing commitment letter, if applicable (template provided)
☐	ANNEX 14	Term sheet including a detailed disbursement schedule and, if applicable, repayment schedule
H.2. Other annexes as applicable		
☐	ANNEX 15	EVIDENCE OF INTERNAL APPROVAL (template provided)
☐	Annex 16	Map(s) indicating the location of proposed interventions
☐	Annex 17	Multi-country project/programme information (template provided)
☐	Annex 18	Appraisal, due diligence or evaluation report for proposals based on up-scaling or replicating a pilot project
☐	Annex 19	Procedures for controlling procurement by third parties or executing entities undertaking projects financed by the entity
☐	Annex 20	First level AML/CFT (KYC) assessment
☐	Annex 21	Operations manual (Operations and maintenance)
☐	Annex 22	Assessment of GHG emission reductions and their monitoring and reporting (for mitigation and cross cutting-projects) ¹¹
☐	Annex X	Other references

* Please note that a funding proposal will be considered complete only upon receipt of all the applicable supporting documents.

¹¹ Annex 22 is mandatory for mitigation and cross-cutting projects.